Priority List of Potential Reductions

Green: Administration first level cuts

(0) Can't Live with Cutting it | (1) Don't want to cut, but can accept | (2) Willing to cut

Row	A	Expenditure Reductions	Additional Amount	Cumulative Reductions	Mike Zamborik	Paul Mangione	Tom Knapp	Marcy Morgan	Joe Colosimo	Arthur Stewart	John Anderson	Jack Werner	Donna Zariczny	Average Rating
5		Middle Level (2 FTE's)	$176,000	$176,000	2	2	1	2	2	2	1	2	2	1.8
6		Physics (2 FTE's)	$176,000	$352,000	1	2	1	2	2	2	1	2	2	1.7
7		Gifted Support	$12,000	$364,000	2	1	1	2	2	2	1	2	2	1.7
8	A	7 Year Textbook - Option #1	$205,000	$569,000	1	1	1	2	2	2	1	2	2	1.6
9	B	7 Year Tech - Option #1	$200,000	$769,000	1	1	1	2	2	2	1	2	2	1.6
10	C	7 Year B & G - Option #1	$200,000	$969,000	1	1	1	2	2	2	1	2	2	1.6
11	D	Secondary Option #1 - (7 FTE's)	$616,000	$1,585,000	1	2	0	2	2	2	1	2	2	1.6
12		Title 1 Cuts (1 FTE teacher) & (2 FTE Para)	$142,000	$1,727,000	1	2	1	1	2	2	1	2	2	1.6
13		Title 2 Cuts (Supplies, Prof Development, etc)	$17,000	$1,744,000	1	2	1	1	2	2	1	2	2	1.6
14		PSAT Reimbursement	$2,300	$1,746,300	2	1	1	1	0	2	2	2	1	1.3
15	F	Reduce Contingency (Down to $250k) Option #1	$100,000	$1,846,300	2	2	1	2	0	2	1	2	0	1.3
16	E	Librarian Option #1 (1 FTE)	$88,000	$1,934,300	0	1	0	1	2	2	1	2	2	1.2
17														
18		First Aid Certification for Students	$1,800	$1,936,100	2	1	2	1	0	1	1	2	1	1.2
19		Dean of Students	$66,000	$2,002,100	2	1	2	2	0	0	1	2	0	1.1
20		Field Trips (Elementary) - district paid but not competitions	$2,000	$2,004,100	2	1	1	1	0	1	1	0	1	0.9
21		Move TAB	$55,000	$2,059,100	2	1	1	0	0	1	1	2	0	0.9
22		Buildings & Grounds	$100,000	$2,159,100	2	1	1	1	0	1	0	2	0	0.9
23	H	Support Staff Reductions Option #1 (2 FTE's)	$54,000	$2,213,100	1	0	1	1	0	1	1	2	0	0.8
24		Reduce Supplementals	$100,000	$2,313,100	2	2	1	1	0	0	1	0	0	0.8
25		Athletic reduction	$50,000	$2,363,100	1	2	0	1	0	1	0	0	1	0.7
26		Sheffield Elementary - Policy 10110 (4 FTE's)	$352,000	$2,715,100	1	0	0	1	0	1	1	0	0	0.4
27		Academic Competitions / PMEA - eliminate	$35,000	$2,750,100	2	0	1	0	0	0	1	0	0	0.4
28	I	Elementary Counselors Option #1 - (2 FTE)	$176,000	$2,926,100	1	0	1	1	0	0	1	0	0	0.4
29	J	Elementary Option #1 - Grades 4th & 5th up to 32 kids in classroom (1 FTE)	$88,000	$3,014,100	1	1	0	1	0	0	1	0	0	0.4
30		Implement four day week	$900,000	$3,914,100	0	0	1	1	0	0	2	0	0	0.4
31	G	*Elementary Intervention - Option #1: 1/2 Tutoring budget*	*$200,000*	$4,114,100	2	0	0	0	0	0	1	0	0	0.3
32		WCCC Programming - 1 Shop	$88,000	$4,202,100	0	1	1	0	0	0	1	0	0	0.3
33	F	*Eliminate Contingency Option #2: Includes Option #1*	*$350,000*	$4,552,100	1	2	0	0	0	0	0	0	0	0.3
34		Kindergarten (1/2 day 8 FTE's)	$704,000	$5,256,100	1	0	0	0	0	0	2	0	0	0.3
35		Middle School - Follow Junior High Schedule	$700,000	$5,956,100	0	0	1	0	0	0	2	0	0	0.3
36	J	*Elementary Option #2 - Includes EO #1 Grades 3rd, 4th & 5th up to 32 kids in classroom (3 FTE)*	*$264,000*	$6,220,100	2	0	0	0	0	0	0	0	0	0.2
37	K	Special Ed Option #1 (1 FTE)	$88,000	$6,308,100	0	0	0	1	0	0	1	0	0	0.2
38	E	*Librarians Option #2 - Includes Option #1 (2 FTE's)*	*$176,000*	$6,484,100	1	0	0	0	0	0	0	0	0	0.1
39	D	*Secondary #2 - Includes Secondary Option #1 (9 FTE's)*	*$792,000*	$7,276,100	1	0	0	0	0	0	0	0	0	0.1
40	I	*Elementary Counselors Option #2 - Includes Elementary Counselors #1 (4 FTE)*	*$352,000*	$7,628,100	1	0	0	0	0	0	0	0	0	0.1
41	J	*Elementary Option #3 - Includes EO #1 & #2 Grades 2nd, 3rd, 4th & 5th up to 32 kids in classroom (5 FTE)*	*$440,000*	$8,068,100	1	0	0	0	0	0	0	0	0	0.1
42	G	*Elementary Intervention Option #2 - Includes Option #1: All Tutoring*	*$400,000*	$8,468,100	1	0	0	0	0	0	0	0	0	0.1
43	H	*Support Staff Reductions Option #2: Includes Option #1 (4 FTE's)*	*$108,000*	$8,576,100	1	0	0	0	0	0	0	0	0	0.1
44	A	*7 Year Textbook - Option #2 (includes Option #1)*	*$535,000*	$9,111,100	1	0	0	0	0	0	0	0	0	0.1
45	B	*7 Year Tech - Option #2 (includes Option #1)*	*$350,000*	$9,461,100	1	0	0	0	0	0	0	0	0	0.1
46	C	*7 Year B & G - Level 2 (includes Option #1)*	*$500,000*	$9,961,100	1	0	0	0	0	0	0	0	0	0.1
47	K	*Special Ed Option #2 - Includes Option #1 (2 FTE's)*	*$176,000*	$10,137,100	1	0	0	0	0	0	0	0	0	0.1
48	K	*Special Ed Option #3 - Includes Option #2 (3 FTE's)*	*$264,000*	$10,401,100	1	0	0	0	0	0	0	0	0	0.1
54			$ 10,401,100											

Staffing reductions will be impacted by bumping process and will also have an impact on Unemployment expense.

If there is a letter in column "A", you should only rate one of the lines if the same letter is shown on more than one line item. When you rate a line that has a letter, all other lines that have the same letter should be rated a zero.

Priority List of Potential Additions

(0) Low priority addition | (1) Medium priority addition | (2) High priority addition

	B	C	D	E	F	G	H	I	J	K	L	M	N
3	Expenditure Additions	Additional Amount	Cumulative Additions	Mike Zamborik	Paul Mangione	Tom Knapp	Marcy Morgan	Joe Colosimo	Arthur Stewart	John Anderson	Jack Werner	Donna Zariczny	Average Rating
4	Career Center Transportation	$ 18,370	$ 18,370	2	2	1	2	2	2	1	2	2	1.8
5	Speech & Language (1 FTE)	$ 88,000	$ 106,370	0	1	0	2	2	2	1	2	2	1.3
6	School Psych (1 FTE)	$ 88,000	$ 194,370	0	1	0	2	2	2	1	2	2	1.3
7	Health Services - WCCC	$ 88,000	$ 282,370	2	2	1	2	0	2	1	0	2	1.3
8													
9	Career/ School Wide Counselor (1 FTE)	$ 88,000	$ 370,370	1	1	0	1	0	1	1	0	1	0.7
10	Kindergarten summer camp pilot at WAEC	$ 20,000	$ 390,370	0	2	0	0	0	0	0	0	0	0.2
11		$ -	$ 390,370										0.0
12		$ -	$ 390,370										0.0
13		$ -	$ 390,370										0.0
14		$ -	$ 390,370										0.0
15		$ -	$ 390,370										0.0
16		$ -	$ 390,370										0.0
17		$ -	$ 390,370										0.0
18		$ -	$ 390,370										0.0
19		$ -	$ 390,370										0.0
20		$ -	$ 390,370										0.0
21													
22													
23													
24													
25		$ 390,370											

	A	B	C	D	E	F	G	H	I	J	K	L
1	**B&G**											
2	**7 Year Project Planning Worksheet (Draft 05.18.17)**											
3	**CAPITAL RESERVE**											
4												
5												
6				**1**	**2**	**3**	**4**	**5**	**6**	**7**		
7		**Total Project Estimates**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**		
8	B & G Capital Repair Budget		$ 300,000	$ 300,000	$ 300,000	$ 500,000	$ 700,000	$ 900,000	$ 1,100,000	$ 1,300,000		
9	Capital Reserve Balance - Starting		$ 1,443,990	$ 3,795,090	$ 1,208,990	$ (398,010)	$ (2,549,010)	$ (3,999,010)	$ (5,174,010)	$ (5,904,010)		
10	Request for Additional Funding (included in 5 year budget)		$ 2,471,100	$ -	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000		
11	**TOTAL MONEY AVAILABLE TO USE**		**$ 4,215,090**	**$ 4,095,090**	**$ 1,708,990**	**$ 301,990**	**$ (1,649,010)**	**$ (2,899,010)**	**$ (3,874,010)**	**$ (4,404,010)**		
12												
13	**PROJECTS**	**Total Project Estimates**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**	**Total (All Years)**	
14	YHS Fire Alarm	$ 92,200		$ 92,200							**$ 92,200**	
15	YHS Windows & Exterior Doors	$ 500,000				$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	**$ 500,000**	
16	YHS Restroom Renovations (ADA Compliant)	$ 200,000							$ 200,000		**$ 200,000**	
17	YHS Gym Bleachers	$ 150,000						$ 150,000			**$ 150,000**	
18	YHS Gym Lighting	$ 80,000				$ 40,000	$ 40,000				**$ 80,000**	
19	YHS Auditorium Sound System	$ 50,000					$ 50,000				**$ 50,000**	
20	YHS Auditorium Lighting	$ 60,000						$ 60,000			**$ 60,000**	
21	YHS Auditorium Ceiling	$ 80,000							$ 80,000		**$ 80,000**	
22	YHS Switchgear	$ 67,000		$ 67,000							**$ 67,000**	
23	YHS Hallway Lighting	$ 200,000			$ 50,000	$ 50,000	$ 50,000	$ 50,000			**$ 200,000**	
24	YHS Cafeteria Lighting / Ceiling	$ 45,000				$ 20,000	$ 25,000				**$ 45,000**	
25	YHS PA System	$ 30,000			$ 30,000						**$ 30,000**	
26	YHS CCTV Upgrade	$ 50,000		$ 25,000	$ 25,000						**$ 50,000**	
27	YHS Boys Locker Room - Shower Room Floor	$ 6,000			$ 6,000						**$ 6,000**	
28	YHS Vertical Univents (HVAC)	$ 2,000,000			$ 240,000	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ 160,000	**$ 2,000,000**	
29	YHS Electrical Upgrade	$ 1,500,000			$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	**$ 1,500,000**	
30	YHS Generator	$ 250,000					$ 125,000	$ 125,000			**$ 250,000**	
31	YEMS Roof Replacement	$ 1,000,000			$ 20,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 180,000	**$ 1,000,000**	
32	YEMS Generator Installation	$ 124,900		$ 124,900							**$ 124,900**	
33	YEMS Siemens System Upgrade	$ 30,000			$ 15,000	$ 15,000					**$ 30,000**	
34	YEMS PA System Upgrade	$ 30,000				$ 30,000					**$ 30,000**	
35	YEMS CCTV Upgrade	$ 50,000			$ 25,000	$ 25,000					**$ 50,000**	
36	YEMS Vertical Univents (Univents)	$ 2,000,000			$ 240,000	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ 160,000	**$ 2,000,000**	
37	YEMS Network Cabinet / Copper Wiring CAT5 Replacement	$ 300,000			$ 75,000	$ 75,000	$ 75,000	$ 75,000			**$ 300,000**	
38	BWMS Vent Repair	$ 196,000		$ 65,000	$ 65,000	$ 66,000					**$ 196,000**	
39	BWMS Roof Replacement	$ 1,037,000		$ 1,037,000							**$ 1,037,000**	
40	EMHS/EES Roof (Exp. 2021, except Aud./'68 wing)	$ 145,000				$ 45,000	$ 50,000	$ 50,000			**$ 145,000**	
41	EMHS/EES Upgrade Equalization Tank	$ 70,000	$ 70,000								**$ 70,000**	
42	EMHS/EES Storage Building	$ 175,000			$ 75,000	$ 100,000					**$ 175,000**	
43	WAEC CCTV Upgrade	$ 20,000	$ 20,000								**$ 20,000**	
44	SAMHS Stage Lighting	$ 100,000			$ 100,000						**$ 100,000**	
45	SAMHS Auditorium Seating	$ 140,000				$ 70,000	$ 70,000				**$ 140,000**	
46	SAMHS Auditorium Sound System	$ 50,000			$ 50,000						**$ 50,000**	
47	SAMHS Vertical Univents (HVAC)	$ 2,000,000			$ 240,000	$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ 160,000	**$ 2,000,000**	
48	RES/CO Fiber Replacement, MDF, Copper Wiring CAT5 Replacement	$ 200,000				$ 100,000	$ 100,000				**$ 200,000**	
49	WCSD (All Buildings) Safety Bollards	$ 60,000			$ 15,000	$ 15,000	$ 15,000	$ 15,000			**$ 60,000**	
50	WCSD (All Buildings) Parking Lot Repairs/Seal/Paving	$ 1,150,000		$ 1,150,000							**$ 1,150,000**	
51	WCSD (All Buildings) Parking Lot Painting	$ 25,000		$ 25,000							**$ 25,000**	
52	Warren Campus Parking Lot Light Upgrades (LED Retro-fit)	$ 25,000			$ 25,000						**$ 25,000**	
53	WAHS Guide Rail - Lawn Ave.	$ 75,000			$ 75,000						**$ 75,000**	
54	Carpentry Open-ended*	$ 200,000	$ 100,000	$ 100,000							**$ 200,000**	
55	Electrical Open-ended*	$ 200,000	$ 100,000	$ 100,000							**$ 200,000**	
56	Moving Crew Open-ended* (WAHS)	$ 200,000	$ 100,000	$ 100,000							**$ 200,000**	
57	EMHS LED Stage Lights (36)	$ 36,000			$ 36,000						**$ 36,000**	
58	WCCC Temprorary Classroom	$ 300,000			$ 150,000	$ 150,000					**$ 300,000**	
59	Moving Crew Open-ended* (WCCC)	$ 200,000			$ 100,000	$ 100,000					**$ 200,000**	
60	Electrical Open-ended* (WCCC)	$ 200,000			$ 100,000	$ 100,000					**$ 200,000**	
61	Carptenry Open-ended* (WCCC)	$ 200,000			$ 100,000	$ 100,000					**$ 200,000**	
62	SAMHS Gym Divider	$ 30,000	$ 30,000								**$ 30,000**	
63	**TOTAL**		**$ 420,000**	**$ 2,886,100**	**$ 2,107,000**	**$ 2,851,000**	**$ 2,350,000**	**$ 2,275,000**	**$ 2,030,000**	**$ 1,010,000**	**$ 15,929,100**	
64									**7 YEAR TOTAL**	**$ 15,509,100**		
65									**TOTAL (W/ 2016-2017)**	**$ 15,929,100**		
66												
67	**SUMMARY - CAPITAL RESERVE BALANCE**											
68	Total Budgeted (W/ADDITIONAL FUNDS REQUEST)		$ 2,771,100	$ 300,000	$ 500,000	$ 700,000	$ 900,000	$ 1,100,000	$ 1,300,000	$ 1,500,000		
69	Capital Reserve Balance - Starting		$ 1,443,990	$ 3,795,090	$ 1,208,990	$ (398,010)	$ (2,549,010)	$ (3,999,010)	$ (5,174,010)	$ (5,904,010)		
70	Total Expended		$ 420,000	$ 2,886,100	$ 2,107,000	$ 2,851,000	$ 2,350,000	$ 2,275,000	$ 2,030,000	$ 1,010,000		
71	**CAPITAL RESERVE BALANCE - ENDING**		**$ 3,795,090**	**$ 1,208,990**	**$ (398,010)**	**$ (2,549,010)**	**$ (3,999,010)**	**$ (5,174,010)**	**$ (5,904,010)**	**$ (5,414,010)**		
72												

	A	D	E	F	G	H	I	J	K
1	**Technology**								
2	**7 Year Project Planning Worksheet**								
3	**Draft 5.18.17**								
4			**1**	**2**	**3**	**4**	**5**	**6**	**7**
5		**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
6	Tech Replacement/Repair (as presented in 5 yr Budget)	$ 536,000	$ 536,000	$ 536,000	$ 636,000	$ 736,000	$ 836,000	$ 936,000	$ 1,036,000
7	Committed Fund Balance	$ 1,829,962	$ 1,636,064	$ 1,567,165	$ 558,267	$ 499,369	$ 35,369	$ (38,631)	$ (447,631)
8	Request for Additional Funding	$ -	$ -	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
9									
10	**CRITICAL**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
11	Server Farm Replacement	$ 379,898	$ 234,899	$ 74,898	$ 74,898	$ 400,000	$ 250,000	$ 75,000	$ 75,000
12	VOIP Replacement 1- BWMS, CO, YHS, EMHS/EES, SAMHS/SAES						$ 50,000		
13	VOIP Replacement 2- WAHS, WAEC, WCCC, YEMS					$ 100,000			
14	Network / Switch Replacement / Wireless						$ 190,000		$ 750,000
15	Citrix Licensing			$ 200,000	$ 200,000	$ 200,000			
16	WAN Hardware					$ 80,000			
17	Firewall/Web Filtering/Antivirus			$ 250,000					
18	**CRITICAL TOTALS**	$ 379,898	$ 234,899	$ 524,898	$ 274,898	$ 780,000	$ 490,000	$ 75,000	$ 825,000
19									
20	**URGENT**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
21	Sungard Eschool+ Upgrade		$ 20,000						
22	SAN Capacity Enlargement (If necessary)			$ 150,000			$ 200,000		
23	Title I/Ipad Replacement			$ 750,000	$ 250,000			$ 1,000,000	
24	**URGENT TOTALS**	$ -	$ 20,000	$ 900,000	$ 250,000	$ -	$ 200,000	$ 1,000,000	$ -
25									
26	**TOTAL - CRITICAL / URGENT**	$ 379,898	$ 254,899	$ 1,424,898	$ 524,898	$ 780,000	$ 690,000	$ 1,075,000	$ 825,000
27								**7 YEAR TOTAL**	**$ 5,574,695**
28									
29	**INSTRUCTIONAL IMPROVEMENTS**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
30	Computer Replacement	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 300,000	$ 100,000	$ 100,000	$ 100,000
31	Interactive White Boards - Middle / High Core Replacement	$ 100,000	$ 100,000	$ 50,000	$ 50,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
32	Interactive White Boards - Elementary Replacement	$ 100,000	$ 100,000	$ 50,000	$ 50,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
33	Website Upgrade / Replacement		$ 50,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
34	SmartBoard Software License in 2017	$ 50,000			$ 50,000			$ 50,000	
35	File Management Solution- (Replace DataGravity?/SharePoint)	$ -							
36	**TOTAL - INSTRUCTIONAL IMPROVEMENTS**	**$ 350,000**	**$ 350,000**	**$ 220,000**	**$ 270,000**	**$ 520,000**	**$ 320,000**	**$ 370,000**	**$ 320,000**
37								**7 YEAR TOTAL**	**$ 2,370,000**
38									
39	**SUMMARY**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
40	Total Budgeted (W/ADDS)	$ 536,000	$ 536,000	$ 636,000	$ 736,000	$ 836,000	$ 936,000	$ 1,036,000	$ 1,136,000
41	Committed Fund Balance Use	$ 193,898	$ 68,899	$ 1,008,898	$ 58,898	$ 464,000	$ 74,000	$ 409,000	$ 9,000
42	Total Expended	$ 729,898	$ 604,899	$ 1,644,898	$ 794,898	$ 1,300,000	$ 1,010,000	$ 1,445,000	$ 1,145,000
43	Addition to Committed Fund Balance	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
44									
45	**Committed Fund Balance**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
46	**STARTING BALANCE**	$ 1,829,962	$ 1,636,064	$ 1,567,165	$ 558,267	$ 499,369	$ 35,369	$ (38,631)	$ (447,631)
47	**USE OF FUNDS**	$ (193,898)	$ (68,899)	$ (1,008,898)	$ (58,898)	$ (464,000)	$ (74,000)	$ (409,000)	$ (9,000)
48	**BALANCE**	**$ 1,636,064**	**$ 1,567,165**	**$ 558,267**	**$ 499,369**	**$ 35,369**	**$ (38,631)**	**$ (447,631)**	**$ (456,631)**
49									

	A	D	E	F	G	H	I	J	K
1	**Textbook & Electronic Delivery of Curriculum Purchases**								
2	**7 Year Project Planning Worksheet**								
3			**1**	**2**	**3**	**4**	**5**	**6**	**7**
4		**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
5	Textbook Budget (as presented in 5 yr Budget)	$ 550,000	$ 450,000	$ 475,000	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000
6	Committed Fund Balance	$ 859,499	$ 859,499	$ 809,499	$ 329,499	$ 274,499	$ 369,499	$ 264,499	$ 199,499
7	Request for Add Funding	$ (100,000)	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
8	**TOTAL MONEY AVAIL TO USE**	**$ 1,309,499**	**$ 1,334,499**	**$ 1,309,499**	**$ 854,499**	**$ 824,499**	**$ 944,499**	**$ 864,499**	**$ 824,499**
9									
10	**CURRICULUM**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
11	Elementary Social Studies								
12	Secondary Social Studies						$ 375,000		
13	Elementary Math		$ 100,000					$ 200,000	
14	Secondary Math			$ 100,000				$ 200,000	
15	Family Cons Science							$ 75,000	
16	Health/Phys Ed			$ 150,000		$ 75,000			
17	Elementary Language Arts								$ 450,000
18	Secondary Language Arts					$ 200,000			
19	Reading	$ 184,505	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
20	World Language			$ 50,000					
21	Art			$ 50,000					
22	Business		$ 50,000				$ 60,000		
23	Music	$ 50,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
24	Elementary Science		$ 200,000						
25	Secondary Science			$ 400,000					
26	Tech Ed			$ 50,000			$ 60,000		
27	WCCC	$ 110,000			$ 400,000				
28	Special Education	$ 5,000		$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
29	Annual Textbook Expenditure	$ 100,495	$ 110,000	$ 110,000	$ 110,000	$ 110,000	$ 115,000	$ 120,000	$ 125,000
30	Electronic Delivery of Curriculum								
31	**TOTALS**	**$ 450,000**	**$ 525,000**	**$ 980,000**	**$ 580,000**	**$ 455,000**	**$ 680,000**	**$ 665,000**	**$ 645,000**
32							**7 YEAR TOTAL**		**$ 4,530,000**
33									
34	**SUMMARY**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
35	Total Budgeted (W/ADDS)	$ 450,000	$ 475,000	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 625,000
36	Committed Fund Balance Use	$ -	$ 50,000	$ 480,000	$ 55,000	$ -	$ 105,000	$ 65,000	$ 20,000
37	Total Expended	$ 450,000	$ 525,000	$ 980,000	$ 580,000	$ 455,000	$ 680,000	$ 665,000	$ 645,000
38	Addition to Committed Fund Balance	$ -	$ -	$ -	$ -	**$ 95,000**	$ -	$ -	$ -
39									
40									
41	**Committed Fund Balance**	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**	**2020-2021**	**2021-2022**	**2022-2023**	**2023-2024**
42	**STARTING BALANCE**	$ 859,499	$ 859,499	$ 809,499	$ 329,499	$ 274,499	$ 369,499	$ 264,499	$ 199,499
43	**USE OF FUNDS**	$ -	$ (50,000)	$ (480,000)	$ (55,000)	$ -	$ (105,000)	$ (65,000)	$ (20,000)
44	**ADDITION OF FUNDS**	$ -	$ -	$ -	$ -	$ 95,000	$ -	$ -	$ -
45	**BALANCE**	**$ 859,499**	**$ 809,499**	**$ 329,499**	**$ 274,499**	**$ 369,499**	**$ 264,499**	**$ 199,499**	**$ 179,499**

N	O	Q
	2017-18	
Urgent/Critical	Reading	$35,000
	Business	$50,000
	Annual Exp	$110,000
Critical/Priority	Elem Sci	$200,000
	Elem Math	$100,000
	Music	$30,000
Priority	PE/Health	$150,000
	Tech Ed	$50,000
	Special Ed	$5,000

Warren County School District
PSERS Committed Fund Balance Analysis

Assumptions:

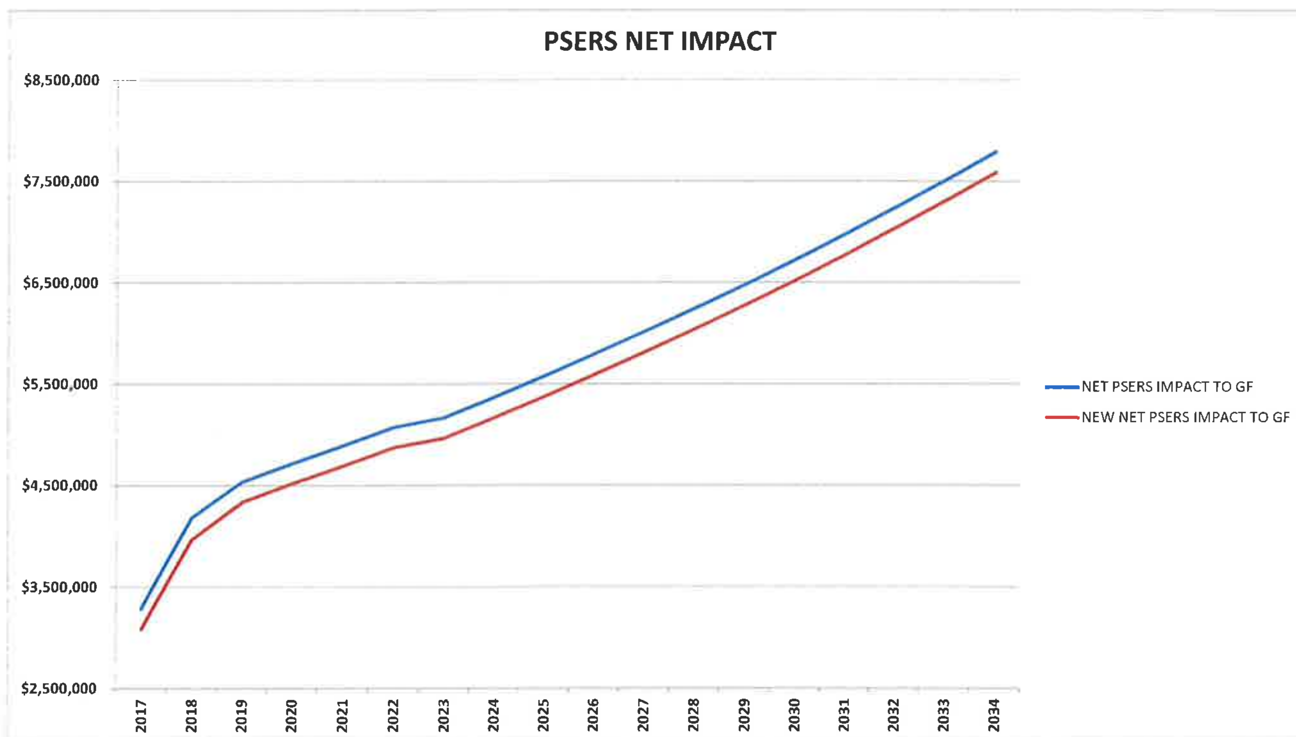
Salary Increase each year	2.50%
PSERS Reimbursement Rate	58%
Committed Fund Balance @ 6.30.16 =	$ 3,614,002

Year	Payroll	Projected PSERS Rate	% Δ	Expense	YOY Expense Change	Reimbursement	NET PSERS IMPACT TO GF	YOY Inc (dec)	Committed Used	NEW NET PSERS IMPACT TO GF	% Used
2016-2017	$ 29,050,000	30.03%	na	$ 8,724,462	na	$ 5,437,532	$ 3,286,930	na	$ 200,000	$ 3,086,930	6%
2017-2018	$ 29,467,092	32.57%	8.46%	$ 9,750,659	$ 1,026,197	$ 5,566,511	$ 4,184,148	$ 897,218	$ 214,002	$ 3,970,146	6%
2018-2019	$ 30,203,769	34.18%	4.94%	$ 10,523,648	$ 772,989	$ 5,987,716	$ 4,535,932	$ 351,784	$ 200,000	$ 4,335,932	6%
2019-2020	$ 30,958,864	35.53%	3.95%	$ 11,099,684	$ 576,036	$ 6,379,817	$ 4,719,867	$ 183,935	$ 200,000	$ 4,519,867	6%
2020-2021	$ 31,732,835	35.95%	1.18%	$ 11,507,954	$ 408,270	$ 6,616,614	$ 4,891,340	$ 171,473	$ 200,000	$ 4,691,340	6%
2021-2022	$ 32,526,156	36.40%	1.25%	$ 11,939,521	$ 431,567	$ 6,866,922	$ 5,072,599	$ 181,259	$ 200,000	$ 4,872,599	6%
2022-2023*	$ 33,339,310	36.90%	1.37%	$ 12,302,205	$ 362,685	$ 7,135,279	$ 5,166,926	$ 94,327	$ 200,000	$ 4,966,926	6%
2023-2024*	$ 34,172,793	37.40%	1.36%	$ 12,780,624	$ 478,419	$ 7,412,762	$ 5,367,862	$ 200,936	$ 200,000	$ 5,167,862	6%
2024-2025*	$ 35,027,112	37.90%	1.34%	$ 13,275,276	$ 494,651	$ 7,699,660	$ 5,575,616	$ 207,753	$ 200,000	$ 5,375,616	6%
2025-2026*	$ 35,902,790	38.40%	1.32%	$ 13,786,671	$ 511,396	$ 7,996,269	$ 5,790,402	$ 214,786	$ 200,000	$ 5,590,402	6%
2026-2027*	$ 36,800,360	38.90%	1.30%	$ 14,315,340	$ 528,669	$ 8,302,897	$ 6,012,443	$ 222,041	$ 200,000	$ 5,812,443	6%
2027-2028*	$ 37,720,369	39.40%	1.29%	$ 14,861,825	$ 546,485	$ 8,619,859	$ 6,241,967	$ 229,524	$ 200,000	$ 6,041,967	6%
2028-2029*	$ 38,663,378	39.90%	1.27%	$ 15,426,688	$ 564,863	$ 8,947,479	$ 6,479,209	$ 237,242	$ 200,000	$ 6,279,209	6%
2029-2030*	$ 39,629,963	40.40%	1.25%	$ 16,010,505	$ 583,817	$ 9,286,093	$ 6,724,412	$ 245,203	$ 200,000	$ 6,524,412	6%
2030-2031*	$ 40,620,712	40.90%	1.24%	$ 16,613,871	$ 603,366	$ 9,636,045	$ 6,977,826	$ 253,414	$ 200,000	$ 6,777,826	6%
2031-2032*	$ 41,636,230	41.40%	1.22%	$ 17,237,399	$ 623,528	$ 9,997,691	$ 7,239,708	$ 261,882	$ 200,000	$ 7,039,708	6%
2032-2033*	$ 42,677,135	41.90%	1.21%	$ 17,881,720	$ 644,321	$ 10,371,397	$ 7,510,322	$ 270,615	$ 200,000	$ 7,310,322	6%
2033-2034*	$ 43,744,064	42.40%	1.19%	$ 18,547,483	$ 665,763	$ 10,757,540	$ 7,789,943	$ 279,621	$ 200,000	$ 7,589,943	6%
	$ 643,872,932			**$ 246,585,537**	**$ 9,823,021**	**$ 143,018,085**	**$ 103,567,452**	**$ 4,503,013**	**$ 3,614,002**	**$ 99,953,450**	**100%**

* Projected rates by JMG.

HISTORICAL PSERS MANDATED EMPLOYER CONTRIBUTION
Example of escalation: $29,000,000 payroll base

YEAR	EMPLOYER CONTRIBUTION %	% Δ	$ 29,000,000 Employer Expense	
2001-2002	1.09%		$ 316,100	
2002-2003	1.15%	5.50%	$ 333,500	
2003-2004	3.77%	227.83%	$ 1,093,300	
2004-2005	4.23%	12.20%	$ 1,226,700	
2005-2006	4.69%	10.87%	$ 1,360,100	
2006-2007	6.46%	37.74%	$ 1,873,400	
2007-2008	7.13%	10.37%	$ 2,067,700	
2008-2009	4.76%	-33.24%	$ 1,380,400	
2009-2010	4.78%	0.42%	$ 1,386,200	
2010-2011	5.64%	17.99%	$ 1,635,600	
2011-2012	8.65%	53.37%	$ 2,508,500	
2012-2013	12.36%	42.89%	$ 3,584,400	
2013-2014	16.93%	36.97%	$ 4,909,700	**$ 7,809,700**
2014-2015	21.40%	26.40%	$ 6,206,000	**477%**
2015-2016	25.84%	20.75%	$ 7,493,600	
2016-2017	30.03%	16.22%	$ 8,708,700	
2017-2018	32.57%	8.46%	$ 9,445,300	



CURRENT MILLAGE

	Assessed Values	Millage	Tax Dollars
2016-2017	$ 456,067,171	53.4658	$ 24,383,996
2017-2018	$ 458,103,193	53.4658	$ 24,492,854
	Δ →	0	

Appraised Value	Assessed Value	1 Mill = $1 per $1000/ assessed value	53.4658 Mills TOTAL TAX	Per Month
$ 20,000	$ 10,000	$ 10.00	$ 534.66	$ 44.55
$ 40,000	$ 20,000	$ 20.00	$ 1,069.32	$ 89.11
$ 60,000	$ 30,000	$ 30.00	$ 1,603.97	$ 133.66
$ 80,000	$ 40,000	$ 40.00	$ 2,138.63	$ 178.22
$ 100,000	$ 50,000	$ 50.00	$ 2,673.29	$ 222.77
$ 120,000	$ 60,000	$ 60.00	$ 3,207.95	$ 267.33
$ 140,000	$ 70,000	$ 70.00	$ 3,742.61	$ 311.88
$ 160,000	$ 80,000	$ 80.00	$ 4,277.26	$ 356.44
$ 180,000	$ 90,000	$ 90.00	$ 4,811.92	$ 400.99
$ 200,000	$ 100,000	$ 100.00	$ 5,346.58	$ 445.55
$ 220,000	$ 110,000	$ 110.00	$ 5,881.24	$ 490.10
$ 240,000	$ 120,000	$ 120.00	$ 6,415.90	$ 534.66
$ 260,000	$ 130,000	$ 130.00	$ 6,950.55	$ 579.21
$ 280,000	$ 140,000	$ 140.00	$ 7,485.21	$ 623.77
$ 300,000	$ 150,000	$ 150.00	$ 8,019.87	$ 668.32
$ 320,000	$ 160,000	$ 160.00	$ 8,554.53	$ 712.88
$ 340,000	$ 170,000	$ 170.00	$ 9,089.19	$ 757.43
$ 360,000	$ 180,000	$ 180.00	$ 9,623.84	$ 801.99
$ 380,000	$ 190,000	$ 190.00	$ 10,158.50	$ 846.54
$ 400,000	$ 200,000	$ 200.00	$ 10,693.16	$ 891.10

Personalized: Current Millage 53.4658

Assessed Value	$	**40,000.00**
Millage		53.4658
Total Tax	$	**2,138.63**

EXAMPLE NEW MILLAGE (1.0 MILL INC) 1.87% % Increase

	Assessed Values	Millage	Tax Dollars	Less Homestead/Farmstead	Local Tax Dollars		
2016-2017	$ 456,067,171	53.4658	$ 24,383,996	$ 2,735,437	$ 21,648,559		
2017-2018	$ 458,103,193	54.4658	$ 24,950,957	$ 2,735,437	$ 22,215,520	$ 407,880	Value of a Mill
	Δ →	1.000				91.00%	Collection Rate
						$ 371,171	Collected Value of a Mill
						$ 371,171	Collected Value of 1.0 Mill

Assessed Value	1 Mill = $1 per $1000/ assessed value	1.0 Mill Increase $ increase	Increase Per Month	TOTAL NEW TAX
$ 10,000	$ 10.00	$ 10.00	$ 0.83	$ 544.66
$ 20,000	$ 20.00	$ 20.00	$ 1.67	$ 1,089.32
$ 30,000	$ 30.00	$ 30.00	$ 2.50	$ 1,633.97
$ 40,000	$ 40.00	$ 40.00	$ 3.33	$ 2,178.63
$ 50,000	$ 50.00	$ 50.00	$ 4.17	$ 2,723.29
$ 60,000	$ 60.00	$ 60.00	$ 5.00	$ 3,267.95
$ 70,000	$ 70.00	$ 70.00	$ 5.83	$ 3,812.61
$ 80,000	$ 80.00	$ 80.00	$ 6.67	$ 4,357.26
$ 90,000	$ 90.00	$ 90.00	$ 7.50	$ 4,901.92
$ 100,000	$ 100.00	$ 100.00	$ 8.33	$ 5,446.58
$ 110,000	$ 110.00	$ 110.00	$ 9.17	$ 5,991.24
$ 120,000	$ 120.00	$ 120.00	$ 10.00	$ 6,535.90
$ 130,000	$ 130.00	$ 130.00	$ 10.83	$ 7,080.55
$ 140,000	$ 140.00	$ 140.00	$ 11.67	$ 7,625.21
$ 150,000	$ 150.00	$ 150.00	$ 12.50	$ 8,169.87
$ 160,000	$ 160.00	$ 160.00	$ 13.33	$ 8,714.53
$ 170,000	$ 170.00	$ 170.00	$ 14.17	$ 9,259.19
$ 180,000	$ 180.00	$ 180.00	$ 15.00	$ 9,803.84
$ 190,000	$ 190.00	$ 190.00	$ 15.83	$ 10,348.50
$ 200,000	$ 200.00	$ 200.00	$ 16.67	$ 10,893.16

Personalized: Proposed Millage 54.4658

Assessed Value	$	40,000.00		
Millage		54.4658	**Total Increase**	**Per Month**
Total Tax	$	**2,178.63**	$ 40.00	$ 3.33

	E	F	H	I	J	K	L	M	N	O	P	Q
1	**WARREN COUNTY SCHOOL DISTRICT**											
2	**2017-18 Working Budget Draft**											
3	**5-Year Projection**					**100% Burn Rate - No Tax Increase**						
4												
5												
6	**EXPENDITURES**		**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
7	**Code**	**Object of Expenditure**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
8	**100**	**Total Salaries**	$ 29,050,000	$ 29,467,092	2.5%	$ 30,203,770	2.5%	$ 30,958,864	2.5%	$ 31,732,836	2.5%	$ 32,526,156
9	**200**	**Employee Benefits**	$ 20,105,177	$ 22,389,736	7.3%	$ 24,020,932	6.2%	$ 25,513,977	5.5%	$ 26,909,163	5.6%	$ 28,403,062
10	211/212/213	Medical/Dental/Life	$ 8,846,000	$ 9,899,169	8.0%	$ 10,691,102	8.0%	$ 11,546,391	8.0%	$ 12,470,102	8.0%	$ 13,467,710
11	220	Social Security	$ 2,222,515	$ 2,348,232	2.7%	$ 2,410,588	2.4%	$ 2,468,353	2.4%	$ 2,527,562	2.4%	$ 2,588,251
12	230	Retirement	$ 8,724,462	$ 9,750,659	7.9%	$ 10,523,648	5.5%	$ 11,099,684	3.7%	$ 11,507,954	3.8%	$ 11,939,521
13	2XX	Other Benefits	$ 312,200	$ 391,677	1.0%	$ 395,593	1.0%	$ 399,549	1.0%	$ 403,545	1.0%	$ 407,580
14	**300**	**Purchased Prof & Tech Svcs**	$ 1,894,601	$ 2,326,959	1.0%	$ 2,350,229	1.0%	$ 2,373,731	1.0%	$ 2,397,468	1.0%	$ 2,421,443
15	322	IU Contracts	$ 206,267	$ 232,237	1.0%	$ 234,560	1.0%	$ 236,905	1.0%	$ 239,274	1.0%	$ 241,667
16	323	Prof Serv Other Agency	$ 168,951	$ 231,505	1.0%	$ 233,820	1.0%	$ 236,158	1.0%	$ 238,520	1.0%	$ 240,905
17	329	Kelly Services	$ 1,012,796	$ 1,165,580	1.0%	$ 1,177,236	1.0%	$ 1,189,009	1.0%	$ 1,200,899	1.0%	$ 1,212,908
18	330	Professional Services	$ 229,469	$ 273,421	1.0%	$ 276,156	1.0%	$ 278,917	1.0%	$ 281,706	1.0%	$ 284,523
19	3XX	Purchased Serv Other	$ 277,118	$ 424,215	1.0%	$ 428,457	1.0%	$ 432,742	1.0%	$ 437,069	1.0%	$ 441,440
20	**400**	**Purchased Property Svcs**	$ 1,266,307	$ 1,490,086	1.0%	$ 1,504,987	1.0%	$ 1,520,036	1.0%	$ 1,535,237	1.0%	$ 1,550,589
21	424	Water/Sewage	$ 100,366	$ 103,500	1.0%	$ 104,535	1.0%	$ 105,580	1.0%	$ 106,636	1.0%	$ 107,703
22	432	B & G Repairs	$ 43,396	$ 83,936	1.0%	$ 84,775	1.0%	$ 85,623	1.0%	$ 86,479	1.0%	$ 87,344
23	431/435/438	Maintenance Contracts	$ 911,891	$ 1,078,204	1.0%	$ 1,088,986	1.0%	$ 1,099,876	1.0%	$ 1,110,875	1.0%	$ 1,121,983
24	4XX	Other Property Svcs	$ 210,654	$ 224,446	1.0%	$ 226,690	1.0%	$ 228,957	1.0%	$ 231,247	1.0%	$ 233,559
25	**500**	**Other Purchased Svcs**	$ 10,312,000	$ 10,849,728	2.8%	$ 11,157,713	1.6%	$ 11,331,500	2.4%	$ 11,608,794	2.0%	$ 11,843,490
26	51X	Transportation	$ 5,035,284	$ 5,400,298	1.0%	$ 5,454,301	1.0%	$ 5,508,844	1.0%	$ 5,563,933	1.0%	$ 5,619,572
27	52X	Insurance	$ 306,000	$ 312,500	5.0%	$ 328,125	5.0%	$ 344,531	5.0%	$ 361,758	5.0%	$ 379,846
28	56X	Charter & Cyber Tuition/Spec Schools	$ 4,526,976	$ 4,674,706	5.0%	$ 4,908,442	2.0%	$ 5,006,611	4.0%	$ 5,206,875	3.0%	$ 5,363,081
29	5XX	Other Purchased Svcs	$ 443,740	$ 462,223	1.0%	$ 466,845	1.0%	$ 471,514	1.0%	$ 476,229	1.0%	$ 480,991
30	**600**	**Supplies**	$ 2,392,933	$ 2,657,400	17.9%	$ 3,133,724	-12.1%	$ 2,755,261	-0.3%	$ 2,747,014	5.5%	$ 2,898,984
31	610	General Supplies	$ 917,620	$ 1,258,383	1.0%	$ 1,270,967	1.0%	$ 1,283,677	1.0%	$ 1,296,513	1.0%	$ 1,309,479
32	622	Electric	$ 448,040	$ 434,000	1.0%	$ 438,340	1.0%	$ 442,723	1.0%	$ 447,151	1.0%	$ 451,622
33	640	Textbooks & Periodicals	$ 89,273	$ 16,946	1.0%	$ 17,116	1.0%	$ 17,287	1.0%	$ 17,460	1.0%	$ 17,634
34	640P	Textbooks 7 Year Plan	$ 416,501	$ 525,000	86.7%	$ 980,000	-40.8%	$ 580,000	-5.2%	$ 550,000	23.6%	$ 680,000
35	650	Technology Supplies	$ 147,963	$ 125,000	1.0%	$ 126,250	1.0%	$ 127,513	1.0%	$ 128,788	1.0%	$ 130,076
36	6XX	Other Supplies	$ 373,536	$ 298,071	1.0%	$ 301,051	1.0%	$ 304,062	1.0%	$ 307,102	1.0%	$ 310,173
37	**700**	**Property**	$ 624,334	$ 891,428	117.1%	$ 1,934,898	-43.7%	$ 1,088,416	46.7%	$ 1,597,083	-17.9%	$ 1,310,697
38	752	Capital Equip - Add	$ 59,521	$ 60,571	2.0%	$ 61,783	2.0%	$ 63,019	2.0%	$ 64,279	2.0%	$ 65,564
39	752P	Technology Equipment - 7 Year Plan	$ 411,779	$ 604,899	171.9%	$ 1,644,898	-51.7%	$ 794,898	63.5%	$ 1,300,000	-22.3%	$ 1,010,000
40	758	Additional Instructional Software	$ 147,832	$ 38,587	1.0%	$ 38,973	1.0%	$ 39,363	1.0%	$ 39,757	1.0%	$ 40,154
41	762	Equipment Replacement	$ 5,202	$ 187,370	1.0%	$ 189,244	1.0%	$ 191,136	1.0%	$ 193,047	1.0%	$ 194,978
42	**800**	**Other Object**	$ 2,829,192	$ 3,023,593	0.0%	$ 3,024,523	0.0%	$ 3,025,463	0.0%	$ 3,026,412	0.0%	$ 3,027,370
43	830	Interest Bonds	$ 2,772,790	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554
44	8XX	Other	$ 56,402	$ 93,039	1.0%	$ 93,969	1.0%	$ 94,909	1.0%	$ 95,858	1.0%	$ 96,817
45	**900**	**Other Uses of Funds**	$ 6,552,200	$ 4,753,596	5.1%	$ 4,994,446	4.9%	$ 5,237,338	4.7%	$ 5,482,375	4.5%	$ 5,729,663
46	910	Principal - Bonds	$ 2,931,100	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600
47	930	Fund Transfers	$ 850,000	$ 816,996	5.0%	$ 857,846	5.0%	$ 900,738	5.0%	$ 945,775	5.0%	$ 993,063
48	930P	Fund Transfer - Capital Reserve 7 Year Project	$ 2,771,100	$ 300,000	66.7%	$ 500,000	40.0%	$ 700,000	28.6%	$ 900,000	22.2%	$ 1,100,000
49	9XX	Other	$ -	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000
50	**TOTAL EXPENDITURES**		**$ 75,026,744**	**$ 77,849,617**	**5.7%**	**$ 82,325,221**	**1.8%**	**$ 83,804,586**	**3.9%**	**$ 87,036,381**	**3.1%**	**$ 89,711,455**
52												

	E	F	H	I	J	K	L	M	N	O	P	Q
53												
54	**REVENUES**		**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
55	**Code**	**Local Revenue**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
56	6111	Current Real Estate Taxes	$ 19,880,000	$ 19,908,036	0.5%	$ 20,007,576	0.5%	$ 20,107,614	0.5%	$ 20,208,152	0.5%	$ 20,309,193
57	6113/6114	Public Utility/Pay in Lieu/Forestry	$ 359,000	$ 359,000	-8.1%	$ 330,000	-3.0%	$ 320,000	-3.1%	$ 310,000	-3.2%	$ 300,000
58	6143	Occupational Priv Tax	$ 85,000	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000
59	6151	Earned Income	$ 3,250,000	$ 3,050,000	1.0%	$ 3,080,500	1.0%	$ 3,111,305	1.0%	$ 3,142,418	1.0%	$ 3,173,842
60	6153	Real Estate Transfer	$ 250,000	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000
61	6400	Delinquent	$ 1,996,000	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200
62	6500	Earnings Investment Income	$ 45,000	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000
63	6700	Athletic, Admissions & Student Contributions	$ 230,000	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000
64	6900	Miscellaneous	$ 344,000	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000
65		**Total Local Revenue**	**$ 26,439,000**	**$ 26,026,236**	**0.4%**	**$ 26,127,276**	**0.5%**	**$ 26,248,119**	**0.5%**	**$ 26,369,770**	**0.5%**	**$ 26,492,235**
66												
67												
68	**REVENUES**		**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
69	**Code**	**State Revenue**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
70	7110	Basic Ed Funding	$ 25,071,117	$ 25,324,136	1.0%	$ 25,577,377	1.0%	$ 25,833,151	1.0%	$ 26,091,483	1.0%	$ 26,352,397
71	7140	Charter School Subsidy	$ -	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -
72	7160	Tuition Orph/Private	$ 20,000	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000
73	7220	Vocational Ed Subsidy	$ 275,000	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000
74	7271	Special Ed Subsidy	$ 4,085,782	$ 4,160,567	1.0%	$ 4,202,173	1.0%	$ 4,244,194	1.0%	$ 4,286,636	1.0%	$ 4,329,503
75	7310	Pupil Transportation Subsidy	$ 3,377,050	$ 3,050,000	0.5%	$ 3,065,250	0.5%	$ 3,080,576	0.5%	$ 3,095,979	0.5%	$ 3,111,459
76	7320	Rentals Subsidy	$ 2,017,608	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208
77	7330	Medical and Dental Svcs	$ 85,000	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000
78	7340	Property relief	$ 2,735,437	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437
79	7500	Other Grants	$ 1,036,917	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439
80	7810	Social Security	$ 1,350,366	$ 1,307,455	2.5%	$ 1,340,141	2.5%	$ 1,373,645	2.5%	$ 1,407,986	2.5%	$ 1,443,186
81	7820	Retirement	$ 5,437,532	$ 5,566,511	7.6%	$ 5,987,716	6.5%	$ 6,379,817	3.7%	$ 6,616,614	3.8%	$ 6,866,922
82		**Total State Revenue**	**$ 45,491,809**	**$ 44,521,752**	**1.7%**	**$ 45,285,741**	**1.6%**	**$ 46,024,468**	**1.3%**	**$ 46,611,782**	**1.3%**	**$ 47,216,551**
83												
84			**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
85	**Code**	**Federal Revenue**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
86	8100	Impact Aid	$ 128,786	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000
87	8512	Idea Part B	$ 990,680	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697
88	8514	Title I	$ 1,345,163	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000
89	8515	Title IID	$ 287,241	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241
90	8517	21st Century	$ 592,400	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400
91	8519	Rural Low Income	$ 65,647	$ 28,134	0.0%	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -
92	8521	Carl Perkins	$ 77,000	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235
93	8733	QZAB Interest	$ 1,678,487	$ 1,679,873	0.0%	$ 1,802,439	0.0%	$ 1,802,439	0.0%	$ 1,802,439	0.0%	$ 1,802,439
94	8800	Medical Assistance	$ 194,035	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646
95		**Total Federal Revenue**	**$ 5,359,439**	**$ 5,255,226**	**1.8%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**
96												
97												
98			**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
99	**Code**	**Other**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
100	9000	Other	$ 761,817	$ -		$ -		$ -		$ -		$ -
101		**Total Other**	**$ 761,817**	**$ -**		**$ -**		**$ -**		**$ -**		**$ -**
102												
103	**TOTAL REVENUE**		**$ 78,052,065**	**$ 75,803,215**		**$ 76,762,676**		**$ 77,622,245**		**$ 78,331,210**		**$ 79,058,444**
105												
106			**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
107			**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
108		**REVENUES**	$ 78,052,065	$ 75,803,215		$ 76,762,676		$ 77,622,245		$ 78,331,210		$ 79,058,444
109		**EXPENDITURES**	$ 75,026,744	$ 77,849,617		$ 82,325,221		$ 83,804,586		$ 87,036,381		$ 89,711,455
110		**SURPLUS/(DEFICIT) - STARTING**	**$ 3,025,320**	**$ (2,046,403)**		**$ (5,562,545)**		**$ (6,182,341)**		**$ (8,705,171)**		**$ (10,653,011)**
111		**Projected Fund Balance Use**	$ 493,898	$ 418,899		$ 1,788,898		$ 413,898		$ 669,000		$ 479,000
112		**Net Increase/(Decrease) to Fund Balance**	**$ 3,519,218**	**$ (1,627,504)**		**$ (3,773,647)**		**$ (5,768,443)**		**$ (8,036,171)**		**$ (10,174,011)**
113												
114												
115		**Fund Balance @ 6/30/16**	**$ 14,998,610**	**$ 18,023,930**		**$ 15,977,528**		**$ 10,414,983**		**$ 4,232,641**		**n/a**
116		**Increase/(Decrease) to Fund Balance**	**$ 3,025,320**	**$ (2,046,403)**		**$ (5,562,545)**		**$ (6,182,341)**		**$ (8,705,171)**		**n/a**
117		**PROJECTED FUND BALANCE**	**$ 18,023,930**	**$ 15,977,528**		**$ 10,414,983**		**$ 4,232,641**		**$ (4,472,530)**		**n/a**
118												

	E	F	H	I	J	K	L	M	N	O	P	Q
1	WARREN COUNTY SCHOOL DISTRICT											
2	2017-18 Working Budget Draft											
3	5-Year Projection				98% Burn Rate - No Tax Increase							
4												
5												
6	**EXPENDITURES**		**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
7	**Code**	**Object of Expenditure**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
8	**100**	**Total Salaries**	$ 29,050,000	$ 29,467,092	2.5%	$ 30,203,770	2.5%	$ 30,958,864	2.5%	$ 31,732,836	2.5%	$ 32,526,156
9	**200**	**Employee Benefits**	$ 20,105,177	$ 22,389,736	7.3%	$ 24,020,932	6.2%	$ 25,513,977	5.5%	$ 26,909,163	5.6%	$ 28,403,062
10	211/212/213	Medical/Dental/Life	$ 8,846,000	$ 9,899,169	8.0%	$ 10,691,102	8.0%	$ 11,546,391	8.0%	$ 12,470,102	8.0%	$ 13,467,710
11	220	Social Security	$ 2,222,515	$ 2,348,232	2.7%	$ 2,410,588	2.4%	$ 2,468,353	2.4%	$ 2,527,562	2.4%	$ 2,588,251
12	230	Retirement	$ 8,724,462	$ 9,750,659	7.9%	$ 10,523,648	5.5%	$ 11,099,684	3.7%	$ 11,507,954	3.8%	$ 11,939,521
13	2XX	Other Benefits	$ 312,200	$ 391,677	1.0%	$ 395,593	1.0%	$ 399,549	1.0%	$ 403,545	1.0%	$ 407,580
14	**300**	**Purchased Prof & Tech Svcs**	$ 1,894,601	$ 2,326,959	1.0%	$ 2,350,229	1.0%	$ 2,373,731	1.0%	$ 2,397,468	1.0%	$ 2,421,443
15	322	IU Contracts	$ 206,267	$ 232,237	1.0%	$ 234,560	1.0%	$ 236,905	1.0%	$ 239,274	1.0%	$ 241,667
16	323	Prof Serv Other Agency	$ 168,951	$ 231,505	1.0%	$ 233,820	1.0%	$ 236,158	1.0%	$ 238,520	1.0%	$ 240,905
17	329	Kelly Services	$ 1,012,796	$ 1,165,580	1.0%	$ 1,177,236	1.0%	$ 1,189,009	1.0%	$ 1,200,899	1.0%	$ 1,212,908
18	330	Professional Services	$ 229,469	$ 273,421	1.0%	$ 276,156	1.0%	$ 278,917	1.0%	$ 281,706	1.0%	$ 284,523
19	3XX	Purchased Serv Other	$ 277,118	$ 424,215	1.0%	$ 428,457	1.0%	$ 432,742	1.0%	$ 437,069	1.0%	$ 441,440
20	**400**	**Purchased Property Svcs**	$ 1,266,307	$ 1,490,086	1.0%	$ 1,504,987	1.0%	$ 1,520,036	1.0%	$ 1,535,237	1.0%	$ 1,550,589
21	424	Water/Sewage	$ 100,366	$ 103,500	1.0%	$ 104,535	1.0%	$ 105,580	1.0%	$ 106,636	1.0%	$ 107,703
22	432	B & G Repairs	$ 43,396	$ 83,936	1.0%	$ 84,775	1.0%	$ 85,623	1.0%	$ 86,479	1.0%	$ 87,344
23	431/435/438	Maintenance Contracts	$ 911,891	$ 1,078,204	1.0%	$ 1,088,986	1.0%	$ 1,099,876	1.0%	$ 1,110,875	1.0%	$ 1,121,983
24	4XX	Other Property Svcs	$ 210,654	$ 224,446	1.0%	$ 226,690	1.0%	$ 228,957	1.0%	$ 231,247	1.0%	$ 233,559
25	**500**	**Other Purchased Svcs**	$ 10,312,000	$ 10,849,728	2.8%	$ 11,157,713	1.6%	$ 11,331,500	2.4%	$ 11,608,794	2.0%	$ 11,843,490
26	51X	Transportation	$ 5,035,284	$ 5,400,298	1.0%	$ 5,454,301	1.0%	$ 5,508,844	1.0%	$ 5,563,933	1.0%	$ 5,619,572
27	52X	Insurance	$ 306,000	$ 312,500	5.0%	$ 328,125	5.0%	$ 344,531	5.0%	$ 361,758	5.0%	$ 379,846
28	56X	Charter & Cyber Tuition/Spec Schools	$ 4,526,976	$ 4,674,706	5.0%	$ 4,908,442	2.0%	$ 5,006,611	4.0%	$ 5,206,875	3.0%	$ 5,363,081
29	5XX	Other Purchased Svcs	$ 443,740	$ 462,223	1.0%	$ 466,845	1.0%	$ 471,514	1.0%	$ 476,229	1.0%	$ 480,991
30	**600**	**Supplies**	$ 2,392,933	$ 2,657,400	17.9%	$ 3,133,724	-12.1%	$ 2,755,261	-0.3%	$ 2,747,014	5.5%	$ 2,898,984
31	610	General Supplies	$ 917,620	$ 1,258,383	1.0%	$ 1,270,967	1.0%	$ 1,283,677	1.0%	$ 1,296,513	1.0%	$ 1,309,479
32	622	Electric	$ 448,040	$ 434,000	1.0%	$ 438,340	1.0%	$ 442,723	1.0%	$ 447,151	1.0%	$ 451,622
33	640	Textbooks & Periodicals	$ 89,273	$ 16,946	1.0%	$ 17,116	1.0%	$ 17,287	1.0%	$ 17,460	1.0%	$ 17,634
34	640P	Textbooks 7 Year Plan	$ 416,501	$ 525,000	86.7%	$ 980,000	-40.8%	$ 580,000	-5.2%	$ 550,000	23.6%	$ 680,000
35	650	Technology Supplies	$ 147,963	$ 125,000	1.0%	$ 126,250	1.0%	$ 127,513	1.0%	$ 128,788	1.0%	$ 130,076
36	6XX	Other Supplies	$ 373,536	$ 298,071	1.0%	$ 301,051	1.0%	$ 304,062	1.0%	$ 307,102	1.0%	$ 310,173
37	**700**	**Property**	$ 624,334	$ 891,428	117.1%	$ 1,934,898	-43.7%	$ 1,088,416	46.7%	$ 1,597,083	-17.9%	$ 1,310,697
38	752	Capital Equip - Add	$ 59,521	$ 60,571	2.0%	$ 61,783	2.0%	$ 63,019	2.0%	$ 64,279	2.0%	$ 65,564
39	752P	Technology Equipment - 7 Year Plan	$ 411,779	$ 604,899	171.9%	$ 1,644,898	-51.7%	$ 794,898	63.5%	$ 1,300,000	-22.3%	$ 1,010,000
40	758	Additional Instructional Software	$ 147,832	$ 38,587	1.0%	$ 38,973	1.0%	$ 39,363	1.0%	$ 39,757	1.0%	$ 40,154
41	762	Equipment Replacement	$ 5,202	$ 187,370	1.0%	$ 189,244	1.0%	$ 191,136	1.0%	$ 193,047	1.0%	$ 194,978
42	**800**	**Other Object**	$ 2,829,192	$ 3,023,593	0.0%	$ 3,024,523	0.0%	$ 3,025,463	0.0%	$ 3,026,412	0.0%	$ 3,027,370
43	830	Interest Bonds	$ 2,772,790	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554
44	8XX	Other	$ 56,402	$ 93,039	1.0%	$ 93,969	1.0%	$ 94,909	1.0%	$ 95,858	1.0%	$ 96,817
45	**900**	**Other Uses of Funds**	$ 6,552,200	$ 4,753,596	5.1%	$ 4,994,446	4.9%	$ 5,237,338	4.7%	$ 5,482,375	4.5%	$ 5,729,663
46	910	Principal - Bonds	$ 2,931,100	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600
47	930	Fund Transfers	$ 850,000	$ 816,996	5.0%	$ 857,846	5.0%	$ 900,738	5.0%	$ 945,775	5.0%	$ 993,063
48	930P	Fund Transfer - Capital Reserve 7 Year Project	$ 2,771,100	$ 300,000	66.7%	$ 500,000	40.0%	$ 700,000	28.6%	$ 900,000	22.2%	$ 1,100,000
49	9XX	Other	$ -	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000
50	**TOTAL EXPENDITURES**		**$ 75,026,744**	**$ 77,849,617**	**5.7%**	**$ 82,325,221**	**1.8%**	**$ 83,804,586**	**3.9%**	**$ 87,036,381**	**3.1%**	**$ 89,711,455**
52												

	E	F	H	I	J	K	L	M	N	O	P	Q
53												
54	**REVENUES**		**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
55	**Code**	**Local Revenue**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
56	6111	Current Real Estate Taxes	$ 19,880,000	$ 19,908,036	0.5%	$ 20,007,576	0.5%	$ 20,107,614	0.5%	$ 20,208,152	0.5%	$ 20,309,193
57	6113/6114	Public Utility/Pay in Lieu/Forestry	$ 359,000	$ 359,000	-8.1%	$ 330,000	-3.0%	$ 320,000	-3.1%	$ 310,000	-3.2%	$ 300,000
58	6143	Occupational Priv Tax	$ 85,000	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000
59	6151	Earned Income	$ 3,250,000	$ 3,050,000	1.0%	$ 3,080,500	1.0%	$ 3,111,305	1.0%	$ 3,142,418	1.0%	$ 3,173,842
60	6153	Real Estate Transfer	$ 250,000	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000
61	6400	Delinquent	$ 1,996,000	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200
62	6500	Earnings Investment Income	$ 45,000	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000
63	6700	Athletic, Admissions & Student Contributions	$ 230,000	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000
64	6900	Miscellaneous	$ 344,000	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000
65		**Total Local Revenue**	**$ 26,439,000**	**$ 26,026,236**	**0.4%**	**$ 26,127,276**	**0.5%**	**$ 26,248,119**	**0.5%**	**$ 26,369,770**	**0.5%**	**$ 26,492,235**
66												
67												
68	**REVENUES**		**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
69	**Code**	**State Revenue**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
70	7110	Basic Ed Funding	$ 25,071,117	$ 25,324,136	1.0%	$ 25,577,377	1.0%	$ 25,833,151	1.0%	$ 26,091,483	1.0%	$ 26,352,397
71	7140	Charter School Subsidy	$ -	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -
72	7160	Tuition Orph/Private	$ 20,000	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000
73	7220	Vocational Ed Subsidy	$ 275,000	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000
74	7271	Special Ed Subsidy	$ 4,085,782	$ 4,160,567	1.0%	$ 4,202,173	1.0%	$ 4,244,194	1.0%	$ 4,286,636	1.0%	$ 4,329,503
75	7310	Pupil Transportation Subsidy	$ 3,377,050	$ 3,050,000	0.5%	$ 3,065,250	0.5%	$ 3,080,576	0.5%	$ 3,095,979	0.5%	$ 3,111,459
76	7320	Rentals Subsidy	$ 2,017,608	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208
77	7330	Medical and Dental Svcs	$ 85,000	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000
78	7340	Property relief	$ 2,735,437	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437
79	7500	Other Grants	$ 1,036,917	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439
80	7810	Social Security	$ 1,350,366	$ 1,307,455	2.5%	$ 1,340,141	2.5%	$ 1,373,645	2.5%	$ 1,407,986	2.5%	$ 1,443,186
81	7820	Retirement	$ 5,437,532	$ 5,566,511	7.6%	$ 5,987,716	6.5%	$ 6,379,817	3.7%	$ 6,616,614	3.8%	$ 6,866,922
82		**Total State Revenue**	**$ 45,491,809**	**$ 44,521,752**	**1.7%**	**$ 45,285,741**	**1.6%**	**$ 46,024,468**	**1.3%**	**$ 46,611,782**	**1.3%**	**$ 47,216,551**
83												
84			**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
85	**Code**	**Federal Revenue**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
86	8100	Impact Aid	$ 128,786	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000
87	8512	Idea Part B	$ 990,680	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697
88	8514	Title I	$ 1,345,163	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000
89	8515	Title IID	$ 287,241	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241
90	8517	21st Century	$ 592,400	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400
91	8519	Rural Low Income	$ 65,647	$ 28,134	0.0%	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -
92	8521	Carl Perkins	$ 77,000	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235
93	8733	QZAB Interest	$ 1,678,487	$ 1,679,873	0.0%	$ 1,802,439	0.0%	$ 1,802,439	0.0%	$ 1,802,439	0.0%	$ 1,802,439
94	8800	Medical Assistance	$ 194,035	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646
95		**Total Federal Revenue**	**$ 5,359,439**	**$ 5,255,226**	**1.8%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**
96												
97												
98			**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
99	**Code**	**Other**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
100	9000	Other	$ 761,817	$ -		$ -		$ -		$ -		$ -
101		**Total Other**	**$ 761,817**	**$ -**		**$ -**		**$ -**		**$ -**		**$ -**
102												
103	**TOTAL REVENUE**		**$ 78,052,065**	**$ 75,803,215**		**$ 76,762,676**		**$ 77,622,245**		**$ 78,331,210**		**$ 79,058,444**
105												
106			**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
107			**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
108		**REVENUES**	$ 78,052,065	$ 75,803,215		$ 76,762,676		$ 77,622,245		$ 78,331,210		$ 79,058,444
109		**EXPENDITURES @ 98% Burn Rate**	$ 75,026,744	$ 76,292,625		$ 80,678,717		$ 82,128,494		$ 85,295,653		$ 87,917,226
110		**SURPLUS/(DEFICIT) - STARTING**	**$ 3,025,320**	**$ (489,410)**		**$ (3,916,041)**		**$ (4,506,249)**		**$ (6,964,444)**		**$ (8,858,782)**
111		**Projected Fund Balance Use**	$ 493,898	$ 418,899		$ 1,788,898		$ 413,898		$ 669,000		$ 479,000
112		**Net Increase/(Decrease) to Fund Balance**	**$ 3,519,218**	**$ (70,511)**		**$ (2,127,143)**		**$ (4,092,351)**		**$ (6,295,444)**		**$ (8,379,782)**
113												
114												
115		**Fund Balance @ 6/30/16**	**$ 14,998,610**	**$ 18,023,930**		**$ 17,534,520**		**$ 13,618,479**		**$ 9,112,230**		**$ 2,147,786**
116		**Increase/(Decrease) to Fund Balance**	**$ 3,025,320**	**$ (489,410)**		**$ (3,916,041)**		**$ (4,506,249)**		**$ (6,964,444)**		**$ (8,858,782)**
117		**PROJECTED FUND BALANCE**	**$ 18,023,930**	**$ 17,534,520**		**$ 13,618,479**		**$ 9,112,230**		**$ 2,147,786**		**$ (6,710,996)**
118												

	E	F	H	I	J	K	L	M	N	O	P	Q
1	WARREN COUNTY SCHOOL DISTRICT											
2	2017-18 Working Budget Draft											
3	5-Year Projection			100% Burn Rate - 1 Mill Tax Increase per Year								
4												
5				1 Mill Increase - $400k		1 Mill Increase - $400k		1 Mill Increase - $400k		1 Mill Increase - $400k		1 Mill Increase - $400k
6	EXPENDITURES		2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
7	Code	Object of Expenditure	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
8	100	**Total Salaries**	$ 29,050,000	$ 29,467,092	2.5%	$ 30,203,770	2.5%	$ 30,958,864	2.5%	$ 31,732,836	2.5%	$ 32,526,156
9	200	**Employee Benefits**	$ 20,105,177	$ 22,389,736	7.3%	$ 24,020,932	6.2%	$ 25,513,977	5.5%	$ 26,909,163	5.6%	$ 28,403,062
10	211/212/213	Medical/Dental/Life	$ 8,846,000	$ 9,899,169	8.0%	$ 10,691,102	8.0%	$ 11,546,391	8.0%	$ 12,470,102	8.0%	$ 13,467,710
11	220	Social Security	$ 2,222,515	$ 2,348,232	2.7%	$ 2,410,588	2.4%	$ 2,468,353	2.4%	$ 2,527,562	2.4%	$ 2,588,251
12	230	Retirement	$ 8,724,462	$ 9,750,659	7.9%	$ 10,523,648	5.5%	$ 11,099,684	3.7%	$ 11,507,954	3.8%	$ 11,939,521
13	2XX	Other Benefits	$ 312,200	$ 391,677	1.0%	$ 395,593	1.0%	$ 399,549	1.0%	$ 403,545	1.0%	$ 407,580
14	300	**Purchased Prof & Tech Svcs**	$ 1,894,601	$ 2,326,959	1.0%	$ 2,350,229	1.0%	$ 2,373,731	1.0%	$ 2,397,468	1.0%	$ 2,421,443
15	322	IU Contracts	$ 206,267	$ 232,237	1.0%	$ 234,560	1.0%	$ 236,905	1.0%	$ 239,274	1.0%	$ 241,667
16	323	Prof Serv Other Agency	$ 168,951	$ 231,505	1.0%	$ 233,820	1.0%	$ 236,158	1.0%	$ 238,520	1.0%	$ 240,905
17	329	Kelly Services	$ 1,012,796	$ 1,165,580	1.0%	$ 1,177,236	1.0%	$ 1,189,009	1.0%	$ 1,200,899	1.0%	$ 1,212,908
18	330	Professional Services	$ 229,469	$ 273,421	1.0%	$ 276,156	1.0%	$ 278,917	1.0%	$ 281,706	1.0%	$ 284,523
19	3XX	Purchased Serv Other	$ 277,118	$ 424,215	1.0%	$ 428,457	1.0%	$ 432,742	1.0%	$ 437,069	1.0%	$ 441,440
20	400	**Purchased Property Svcs**	$ 1,266,307	$ 1,490,086	1.0%	$ 1,504,987	1.0%	$ 1,520,036	1.0%	$ 1,535,237	1.0%	$ 1,550,589
21	424	Water/Sewage	$ 100,366	$ 103,500	1.0%	$ 104,535	1.0%	$ 105,580	1.0%	$ 106,636	1.0%	$ 107,703
22	432	B & G Repairs	$ 43,396	$ 83,936	1.0%	$ 84,775	1.0%	$ 85,623	1.0%	$ 86,479	1.0%	$ 87,344
23	431/435/438	Maintenance Contracts	$ 911,891	$ 1,078,204	1.0%	$ 1,088,986	1.0%	$ 1,099,876	1.0%	$ 1,110,875	1.0%	$ 1,121,983
24	4XX	Other Property Svcs	$ 210,654	$ 224,446	1.0%	$ 226,690	1.0%	$ 228,957	1.0%	$ 231,247	1.0%	$ 233,559
25	500	**Other Purchased Svcs**	$ 10,312,000	$ 10,849,728	2.8%	$ 11,157,713	1.6%	$ 11,331,500	2.4%	$ 11,608,794	2.0%	$ 11,843,490
26	51X	Transportation	$ 5,035,284	$ 5,400,298	1.0%	$ 5,454,301	1.0%	$ 5,508,844	1.0%	$ 5,563,933	1.0%	$ 5,619,572
27	52X	Insurance	$ 306,000	$ 312,500	5.0%	$ 328,125	5.0%	$ 344,531	5.0%	$ 361,758	5.0%	$ 379,846
28	56X	Charter & Cyber Tuition/Spec Schools	$ 4,526,976	$ 4,674,706	5.0%	$ 4,908,442	2.0%	$ 5,006,611	4.0%	$ 5,206,875	3.0%	$ 5,363,081
29	5XX	Other Purchased Svcs	$ 443,740	$ 462,223	1.0%	$ 466,845	1.0%	$ 471,514	1.0%	$ 476,229	1.0%	$ 480,991
30	600	**Supplies**	$ 2,392,933	$ 2,657,400	17.9%	$ 3,133,724	-12.1%	$ 2,755,261	-0.3%	$ 2,747,014	5.5%	$ 2,898,984
31	610	General Supplies	$ 917,620	$ 1,258,383	1.0%	$ 1,270,967	1.0%	$ 1,283,677	1.0%	$ 1,296,513	1.0%	$ 1,309,479
32	622	Electric	$ 448,040	$ 434,000	1.0%	$ 438,340	1.0%	$ 442,723	1.0%	$ 447,151	1.0%	$ 451,622
33	640	Textbooks & Periodicals	$ 89,273	$ 16,946	1.0%	$ 17,116	1.0%	$ 17,287	1.0%	$ 17,460	1.0%	$ 17,634
34	640P	Textbooks 7 Year Plan	$ 416,501	$ 525,000	86.7%	$ 980,000	-40.8%	$ 580,000	-5.2%	$ 550,000	23.6%	$ 680,000
35	650	Technology Supplies	$ 147,963	$ 125,000	1.0%	$ 126,250	1.0%	$ 127,513	1.0%	$ 128,788	1.0%	$ 130,076
36	6XX	Other Supplies	$ 373,536	$ 298,071	1.0%	$ 301,051	1.0%	$ 304,062	1.0%	$ 307,102	1.0%	$ 310,173
37	700	**Property**	$ 624,334	$ 891,428	117.1%	$ 1,934,898	-43.7%	$ 1,088,416	46.7%	$ 1,597,083	-17.9%	$ 1,310,697
38	752	Capital Equip - Add	$ 59,521	$ 60,571	2.0%	$ 61,783	2.0%	$ 63,019	2.0%	$ 64,279	2.0%	$ 65,564
39	752P	Technology Equipment - 7 Year Plan	$ 411,779	$ 604,899	171.9%	$ 1,644,898	-51.7%	$ 794,898	63.5%	$ 1,300,000	-22.3%	$ 1,010,000
40	758	Additional Instructional Software	$ 147,832	$ 38,587	1.0%	$ 38,973	1.0%	$ 39,363	1.0%	$ 39,757	1.0%	$ 40,154
41	762	Equipment Replacement	$ 5,202	$ 187,370	1.0%	$ 189,244	1.0%	$ 191,136	1.0%	$ 193,047	1.0%	$ 194,978
42	800	**Other Object**	$ 2,829,192	$ 3,023,593	0.0%	$ 3,024,523	0.0%	$ 3,025,463	0.0%	$ 3,026,412	0.0%	$ 3,027,370
43	830	Interest Bonds	$ 2,772,790	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554
44	8XX	Other	$ 56,402	$ 93,039	1.0%	$ 93,969	1.0%	$ 94,909	1.0%	$ 95,858	1.0%	$ 96,817
45	900	**Other Uses of Funds**	$ 6,552,200	$ 4,753,596	5.1%	$ 4,994,446	4.9%	$ 5,237,338	4.7%	$ 5,482,375	4.5%	$ 5,729,663
46	910	Principal - Bonds	$ 2,931,100	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600
47	930	Fund Transfers	$ 850,000	$ 816,996	5.0%	$ 857,846	5.0%	$ 900,738	5.0%	$ 945,775	5.0%	$ 993,063
48	930P	Fund Transfer - Capital Reserve 7 Year Project	$ 2,771,100	$ 300,000	66.7%	$ 500,000	40.0%	$ 700,000	28.6%	$ 900,000	22.2%	$ 1,100,000
49	9XX	Other	$ -	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000
50	**TOTAL EXPENDITURES**		**$ 75,026,744**	**$ 77,849,617**	**5.7%**	**$ 82,325,221**	**1.8%**	**$ 83,804,586**	**3.9%**	**$ 87,036,381**	**3.1%**	**$ 89,711,455**
52												

	E	F	H	I	J	K	L	M	N	O	P	Q
53												
54	REVENUES		2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
55	Code	Local Revenue	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
56	6111	Current Real Estate Taxes	$ 19,880,000	$ 20,308,036	2.5%	$ 20,809,576	2.4%	$ 21,313,624	2.4%	$ 21,820,192	2.3%	$ 22,329,293
57	6113/6114	Public Utility/Pay in Lieu/Forestry	$ 359,000	$ 359,000	-8.1%	$ 330,000	-3.0%	$ 320,000	-3.1%	$ 310,000	-3.2%	$ 300,000
58	6143	Occupational Priv Tax	$ 85,000	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000
59	6151	Earned Income	$ 3,250,000	$ 3,050,000	1.0%	$ 3,080,500	1.0%	$ 3,111,305	1.0%	$ 3,142,418	1.0%	$ 3,173,842
60	6153	Real Estate Transfer	$ 250,000	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000
61	6400	Delinquent	$ 1,996,000	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200
62	6500	Earnings Investment Income	$ 45,000	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000
63	6700	Athletic, Admissions & Student Contributions	$ 230,000	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000
64	6900	Miscellaneous	$ 344,000	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000
65		**Total Local Revenue**	**$ 26,439,000**	**$ 26,426,236**	**1.9%**	**$ 26,929,276**	**1.9%**	**$ 27,454,129**	**1.9%**	**$ 27,981,810**	**1.9%**	**$ 28,512,335**
66												
67												
68	REVENUES		2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
69	Code	State Revenue	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
70	7110	Basic Ed Funding	$ 25,071,117	$ 25,324,136	1.0%	$ 25,577,377	1.0%	$ 25,833,151	1.0%	$ 26,091,483	1.0%	$ 26,352,397
71	7140	Charter School Subsidy	$ -	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -
72	7160	Tuition Orph/Private	$ 20,000	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000
73	7220	Vocational Ed Subsidy	$ 275,000	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000
74	7271	Special Ed Subsidy	$ 4,085,782	$ 4,160,567	1.0%	$ 4,202,173	1.0%	$ 4,244,194	1.0%	$ 4,286,636	1.0%	$ 4,329,503
75	7310	Pupil Transportation Subsidy	$ 3,377,050	$ 3,050,000	0.5%	$ 3,065,250	0.5%	$ 3,080,576	0.5%	$ 3,095,979	0.5%	$ 3,111,459
76	7320	Rentals Subsidy	$ 2,017,608	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208
77	7330	Medical and Dental Svcs	$ 85,000	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000
78	7340	Property relief	$ 2,735,437	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437
79	7500	Other Grants	$ 1,036,917	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439
80	7810	Social Security	$ 1,350,366	$ 1,307,455	2.5%	$ 1,340,141	2.5%	$ 1,373,645	2.5%	$ 1,407,986	2.5%	$ 1,443,186
81	7820	Retirement	$ 5,437,532	$ 5,566,511	7.6%	$ 5,987,716	6.5%	$ 6,379,817	3.7%	$ 6,616,614	3.8%	$ 6,866,922
82		**Total State Revenue**	**$ 45,491,809**	**$ 44,521,752**	**1.7%**	**$ 45,285,741**	**1.6%**	**$ 46,024,468**	**1.3%**	**$ 46,611,782**	**1.3%**	**$ 47,216,551**
83												
84			2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
85	Code	Federal Revenue	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
86	8100	Impact Aid	$ 128,786	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000
87	8512	Idea Part B	$ 990,680	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697
88	8514	Title I	$ 1,345,163	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000
89	8515	Title IID	$ 287,241	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241
90	8517	21st Century	$ 592,400	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400
91	8519	Rural Low Income	$ 65,647	$ 28,134	0.0%	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -
92	8521	Carl Perkins	$ 77,000	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235
93	8733	QZAB Interest	$ 1,678,487	$ 1,679,873	0.0%	$ 1,802,439	0.0%	$ 1,802,439	0.0%	$ 1,802,439	0.0%	$ 1,802,439
94	8800	Medical Assistance	$ 194,035	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646
95		**Total Federal Revenue**	**$ 5,359,439**	**$ 5,255,226**	**1.8%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**	**0.0%**	**$ 5,349,658**
96												
97												
98			2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
99	Code	Other	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
100	9000	Other	$ 761,817	$ -		$ -		$ -		$ -		$ -
101		**Total Other**	**$ 761,817**	**$ -**		**$ -**		**$ -**		**$ -**		**$ -**
102												
103	**TOTAL REVENUE**		**$ 78,052,065**	**$ 76,203,215**		**$ 77,564,676**		**$ 78,828,255**		**$ 79,943,250**		**$ 81,078,544**
105												
106			2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
107			Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
108		**REVENUES**	$ 78,052,065	$ 76,203,215		$ 77,564,676		$ 78,828,255		$ 79,943,250		$ 81,078,544
109		**EXPENDITURES - 100% Burn Rate**	$ 75,026,744	$ 77,849,617		$ 82,325,221		$ 83,804,586		$ 87,036,381		$ 89,711,455
110		**SURPLUS/(DEFICIT) - STARTING**	**$ 3,025,320**	**$ (1,646,403)**		**$ (4,760,545)**		**$ (4,976,331)**		**$ (7,093,131)**		**$ (8,632,911)**
111		**Projected Fund Balance Use**	$ 493,898	$ 418,899		$ 1,788,898		$ 413,898		$ 669,000		$ 479,000
112		**Net Increase/(Decrease) to Fund Balance**	**$ 3,519,218**	**$ (1,227,504)**		**$ (2,971,647)**		**$ (4,562,433)**		**$ (6,424,131)**		**$ (8,153,911)**
113												
114												
115		Fund Balance @ 6/30/16	$ 14,998,610	$ 18,023,930		$ 16,377,528		$ 11,616,983		$ 6,640,651		n/a
116		Increase/(Decrease) to Fund Balance	$ 3,025,320	$ (1,646,403)		$ (4,760,545)		$ (4,976,331)		$ (7,093,131)		n/a
117		PROJECTED FUND BALANCE	$ 18,023,930	$ 16,377,528		$ 11,616,983		$ 6,640,651		$ (452,480)		n/a
118												

	E	F	H	I	J	K	L	M	N	O	P	Q
1	**WARREN COUNTY SCHOOL DISTRICT**											
2	**2017-18 Working Budget Draft**											
3	**5-Year Projection**			**98% Burn Rate - 1 Mill Tax Increase per Year**								
4												
5				**1 Mill Increase - $400k**		**1 Mill Increase - $400k**		**1 Mill Increase - $400k**		**1 Mill Increase - $400k**		**1 Mill Increase - $400k**
6	**EXPENDITURES**		**2016-17**	**2017-18**	**Est**	**2018-19**	**Est**	**2019-20**	**Est**	**2020-21**	**Est**	**2021-22**
7	**Code**	**Object of Expenditure**	**Estimate**	**Budget**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**	**% Δ**	**Projection**
8	**100**	**Total Salaries**	$ 29,050,000	$ 29,467,092	2.5%	$ 30,203,770	2.5%	$ 30,958,864	2.5%	$ 31,732,836	2.5%	$ 32,526,156
9	**200**	**Employee Benefits**	$ 20,105,177	$ 22,389,736	7.3%	$ 24,020,932	6.2%	$ 25,513,977	5.5%	$ 26,909,163	5.6%	$ 28,403,062
10	211/212/213	Medical/Dental/Life	$ 8,846,000	$ 9,899,169	8.0%	$ 10,691,102	8.0%	$ 11,546,391	8.0%	$ 12,470,102	8.0%	$ 13,467,710
11	220	Social Security	$ 2,222,515	$ 2,348,232	2.7%	$ 2,410,588	2.4%	$ 2,468,353	2.4%	$ 2,527,562	2.4%	$ 2,588,251
12	230	Retirement	$ 8,724,462	$ 9,750,659	7.9%	$ 10,523,648	5.5%	$ 11,099,684	3.7%	$ 11,507,954	3.8%	$ 11,939,521
13	2XX	Other Benefits	$ 312,200	$ 391,677	1.0%	$ 395,593	1.0%	$ 399,549	1.0%	$ 403,545	1.0%	$ 407,580
14	**300**	**Purchased Prof & Tech Svcs**	$ 1,894,601	$ 2,326,959	1.0%	$ 2,350,229	1.0%	$ 2,373,731	1.0%	$ 2,397,468	1.0%	$ 2,421,443
15	322	IU Contracts	$ 206,267	$ 232,237	1.0%	$ 234,560	1.0%	$ 236,905	1.0%	$ 239,274	1.0%	$ 241,667
16	323	Prof Serv Other Agency	$ 168,951	$ 231,505	1.0%	$ 233,820	1.0%	$ 236,158	1.0%	$ 238,520	1.0%	$ 240,905
17	329	Kelly Services	$ 1,012,796	$ 1,165,580	1.0%	$ 1,177,236	1.0%	$ 1,189,009	1.0%	$ 1,200,899	1.0%	$ 1,212,908
18	330	Professional Services	$ 229,469	$ 273,421	1.0%	$ 276,156	1.0%	$ 278,917	1.0%	$ 281,706	1.0%	$ 284,523
19	3XX	Purchased Serv Other	$ 277,118	$ 424,215	1.0%	$ 428,457	1.0%	$ 432,742	1.0%	$ 437,069	1.0%	$ 441,440
20	**400**	**Purchased Property Svcs**	$ 1,266,307	$ 1,490,086	1.0%	$ 1,504,987	1.0%	$ 1,520,036	1.0%	$ 1,535,237	1.0%	$ 1,550,589
21	424	Water/Sewage	$ 100,366	$ 103,500	1.0%	$ 104,535	1.0%	$ 105,580	1.0%	$ 106,636	1.0%	$ 107,703
22	432	B & G Repairs	$ 43,396	$ 83,936	1.0%	$ 84,775	1.0%	$ 85,623	1.0%	$ 86,479	1.0%	$ 87,344
23	431/435/438	Maintenance Contracts	$ 911,891	$ 1,078,204	1.0%	$ 1,088,986	1.0%	$ 1,099,876	1.0%	$ 1,110,875	1.0%	$ 1,121,983
24	4XX	Other Property Svcs	$ 210,654	$ 224,446	1.0%	$ 226,690	1.0%	$ 228,957	1.0%	$ 231,247	1.0%	$ 233,559
25	**500**	**Other Purchased Svcs**	$ 10,312,000	$ 10,849,728	2.8%	$ 11,157,713	1.6%	$ 11,331,500	2.4%	$ 11,608,794	2.0%	$ 11,843,490
26	51X	Transportation	$ 5,035,284	$ 5,400,298	1.0%	$ 5,454,301	1.0%	$ 5,508,844	1.0%	$ 5,563,933	1.0%	$ 5,619,572
27	52X	Insurance	$ 306,000	$ 312,500	5.0%	$ 328,125	5.0%	$ 344,531	5.0%	$ 361,758	5.0%	$ 379,846
28	56X	Charter & Cyber Tuition/Spec Schools	$ 4,526,976	$ 4,674,706	5.0%	$ 4,908,442	2.0%	$ 5,006,611	4.0%	$ 5,206,875	3.0%	$ 5,363,081
29	5XX	Other Purchased Svcs	$ 443,740	$ 462,223	1.0%	$ 466,845	1.0%	$ 471,514	1.0%	$ 476,229	1.0%	$ 480,991
30	**600**	**Supplies**	$ 2,392,933	$ 2,657,400	17.9%	$ 3,133,724	-12.1%	$ 2,755,261	-0.3%	$ 2,747,014	5.5%	$ 2,898,984
31	610	General Supplies	$ 917,620	$ 1,258,383	1.0%	$ 1,270,967	1.0%	$ 1,283,677	1.0%	$ 1,296,513	1.0%	$ 1,309,479
32	622	Electric	$ 448,040	$ 434,000	1.0%	$ 438,340	1.0%	$ 442,723	1.0%	$ 447,151	1.0%	$ 451,622
33	640	Textbooks & Periodicals	$ 89,273	$ 16,946	1.0%	$ 17,116	1.0%	$ 17,287	1.0%	$ 17,460	1.0%	$ 17,634
34	640P	Textbooks 7 Year Plan	$ 416,501	$ 525,000	86.7%	$ 980,000	-40.8%	$ 580,000	-5.2%	$ 550,000	23.6%	$ 680,000
35	650	Technology Supplies	$ 147,963	$ 125,000	1.0%	$ 126,250	1.0%	$ 127,513	1.0%	$ 128,788	1.0%	$ 130,076
36	6XX	Other Supplies	$ 373,536	$ 298,071	1.0%	$ 301,051	1.0%	$ 304,062	1.0%	$ 307,102	1.0%	$ 310,173
37	**700**	**Property**	$ 624,334	$ 891,428	117.1%	$ 1,934,898	-43.7%	$ 1,088,416	46.7%	$ 1,597,083	-17.9%	$ 1,310,697
38	752	Capital Equip - Add	$ 59,521	$ 60,571	2.0%	$ 61,783	2.0%	$ 63,019	2.0%	$ 64,279	2.0%	$ 65,564
39	752P	Technology Equipment - 7 Year Plan	$ 411,779	$ 604,899	171.9%	$ 1,644,898	-51.7%	$ 794,898	63.5%	$ 1,300,000	-22.3%	$ 1,010,000
40	758	Additional Instructional Software	$ 147,832	$ 38,587	1.0%	$ 38,973	1.0%	$ 39,363	1.0%	$ 39,757	1.0%	$ 40,154
41	762	Equipment Replacement	$ 5,202	$ 187,370	1.0%	$ 189,244	1.0%	$ 191,136	1.0%	$ 193,047	1.0%	$ 194,978
42	**800**	**Other Object**	$ 2,829,192	$ 3,023,593	0.0%	$ 3,024,523	0.0%	$ 3,025,463	0.0%	$ 3,026,412	0.0%	$ 3,027,370
43	830	Interest Bonds	$ 2,772,790	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554	0.0%	$ 2,930,554
44	8XX	Other	$ 56,402	$ 93,039	1.0%	$ 93,969	1.0%	$ 94,909	1.0%	$ 95,858	1.0%	$ 96,817
45	**900**	**Other Uses of Funds**	$ 6,552,200	$ 4,753,596	5.1%	$ 4,994,446	4.9%	$ 5,237,338	4.7%	$ 5,482,375	4.5%	$ 5,729,663
46	910	Principal - Bonds	$ 2,931,100	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600	0.0%	$ 3,386,600
47	930	Fund Transfers	$ 850,000	$ 816,996	5.0%	$ 857,846	5.0%	$ 900,738	5.0%	$ 945,775	5.0%	$ 993,063
48	930P	Fund Transfer - Capital Reserve 7 Year Project	$ 2,771,100	$ 300,000	66.7%	$ 500,000	40.0%	$ 700,000	28.6%	$ 900,000	22.2%	$ 1,100,000
49	9XX	Other	$ -	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000
50	**TOTAL EXPENDITURES**		**$ 75,026,744**	**$ 77,849,617**	**5.7%**	**$ 82,325,221**	**1.8%**	**$ 83,804,586**	**3.9%**	**$ 87,036,381**	**3.1%**	**$ 89,711,455**
52												

	E	F	H	I	J	K	L	M	N	O	P	Q
53												
54	REVENUES		2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
55	Code	Local Revenue	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
56	6111	Current Real Estate Taxes	$ 19,880,000	$ 20,308,036	2.5%	$ 20,809,576	2.4%	$ 21,313,624	2.4%	$ 21,820,192	2.3%	$ 22,329,293
57	6113/6114	Public Utility/Pay in Lieu/Forestry	$ 359,000	$ 359,000	-8.1%	$ 330,000	-3.0%	$ 320,000	-3.1%	$ 310,000	-3.2%	$ 300,000
58	6143	Occupational Priv Tax	$ 85,000	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000
59	6151	Earned Income	$ 3,250,000	$ 3,050,000	1.0%	$ 3,080,500	1.0%	$ 3,111,305	1.0%	$ 3,142,418	1.0%	$ 3,173,842
60	6153	Real Estate Transfer	$ 250,000	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000	0.0%	$ 250,000
61	6400	Delinquent	$ 1,996,000	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200	0.0%	$ 1,829,200
62	6500	Earnings Investment Income	$ 45,000	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000	0.0%	$ 45,000
63	6700	Athletic, Admissions & Student Contributions	$ 230,000	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000	0.0%	$ 145,000
64	6900	Miscellaneous	$ 344,000	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000	0.0%	$ 355,000
65		**Total Local Revenue**	**$ 26,439,000**	**$ 26,426,236**	1.9%	**$ 26,929,276**	1.9%	**$ 27,454,129**	1.9%	**$ 27,981,810**	1.9%	**$ 28,512,335**
66												
67												
68	REVENUES		2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
69	Code	State Revenue	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
70	7110	Basic Ed Funding	$ 25,071,117	$ 25,324,136	1.0%	$ 25,577,377	1.0%	$ 25,833,151	1.0%	$ 26,091,483	1.0%	$ 26,352,397
71	7140	Charter School Subsidy	$ -	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -
72	7160	Tuition Orph/Private	$ 20,000	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000	0.0%	$ 20,000
73	7220	Vocational Ed Subsidy	$ 275,000	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000	0.0%	$ 275,000
74	7271	Special Ed Subsidy	$ 4,085,782	$ 4,160,567	1.0%	$ 4,202,173	1.0%	$ 4,244,194	1.0%	$ 4,286,636	1.0%	$ 4,329,503
75	7310	Pupil Transportation Subsidy	$ 3,377,050	$ 3,050,000	0.5%	$ 3,065,250	0.5%	$ 3,080,576	0.5%	$ 3,095,979	0.5%	$ 3,111,459
76	7320	Rentals Subsidy	$ 2,017,608	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208	0.0%	$ 974,208
77	7330	Medical and Dental Svcs	$ 85,000	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000	0.0%	$ 85,000
78	7340	Property relief	$ 2,735,437	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437	0.0%	$ 2,735,437
79	7500	Other Grants	$ 1,036,917	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439	0.0%	$ 1,023,439
80	7810	Social Security	$ 1,350,366	$ 1,307,455	2.5%	$ 1,340,141	2.5%	$ 1,373,645	2.5%	$ 1,407,986	2.5%	$ 1,443,186
81	7820	Retirement	$ 5,437,532	$ 5,566,511	7.6%	$ 5,987,716	6.5%	$ 6,379,817	3.7%	$ 6,616,614	3.8%	$ 6,866,922
82		**Total State Revenue**	**$ 45,491,809**	**$ 44,521,752**	1.7%	**$ 45,285,741**	1.6%	**$ 46,024,468**	1.3%	**$ 46,611,782**	1.3%	**$ 47,216,551**
83												
84			2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
85	Code	Federal Revenue	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
86	8100	Impact Aid	$ 128,786	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000	0.0%	$ 120,000
87	8512	Idea Part B	$ 990,680	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697	0.0%	$ 984,697
88	8514	Title I	$ 1,345,163	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000	0.0%	$ 1,350,000
89	8515	Title IID	$ 287,241	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241	0.0%	$ 287,241
90	8517	21st Century	$ 592,400	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400	0.0%	$ 592,400
91	8519	Rural Low Income	$ 65,647	$ 28,134	0.0%	$ -	0.0%	$ -	0.0%	$ -	0.0%	$ -
92	8521	Carl Perkins	$ 77,000	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235	0.0%	$ 80,235
93	8733	QZAB Interest	$ 1,678,487	$ 1,679,873	0.0%	$ 1,802,439	0.0%	$ 1,802,439	0.0%	$ 1,802,439	0.0%	$ 1,802,439
94	8800	Medical Assistance	$ 194,035	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646	0.0%	$ 132,646
95		**Total Federal Revenue**	**$ 5,359,439**	**$ 5,255,226**	1.8%	**$ 5,349,658**	0.0%	**$ 5,349,658**	0.0%	**$ 5,349,658**	0.0%	**$ 5,349,658**
96												
97												
98			2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
99	Code	Other	Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
100	9000	Other	$ 761,817	$ -		$ -		$ -		$ -		$ -
101		**Total Other**	**$ 761,817**	**$ -**		**$ -**		**$ -**		**$ -**		**$ -**
102												
103	**TOTAL REVENUE**		**$ 78,052,065**	**$ 76,203,215**		**$ 77,564,676**		**$ 78,828,255**		**$ 79,943,250**		**$ 81,078,544**
105												
106			2016-17	2017-18	Est	2018-19	Est	2019-20	Est	2020-21	Est	2021-22
107			Estimate	Budget	% Δ	Projection	% Δ	Projection	% Δ	Projection	% Δ	Projection
108		**REVENUES**	$ 78,052,065	$ 76,203,215		$ 77,564,676		$ 78,828,255		$ 79,943,250		$ 81,078,544
109		**EXPENDITURES @ 98% Burn Rate**	$ 75,026,744	$ 76,292,625		$ 80,678,717		$ 82,128,494		$ 85,295,653		$ 87,917,226
110		**SURPLUS/(DEFICIT) - STARTING**	**$ 3,025,320**	**$ (89,410)**		**$ (3,114,041)**		**$ (3,300,239)**		**$ (5,352,404)**		**$ (6,838,682)**
111		**Projected Fund Balance Use**	$ 493,898	$ 418,899		$ 1,788,898		$ 413,898		$ 669,000		$ 479,000
112		**Net Increase/(Decrease) to Fund Balance**	**$ 3,519,218**	**$ 329,489**		**$ (1,325,143)**		**$ (2,886,341)**		**$ (4,683,404)**		**$ (6,359,682)**
113												
114												
115		**Fund Balance @ 6/30/16**	**$ 14,998,610**	**$ 18,023,930**		**$ 17,934,520**		**$ 14,820,479**		**$ 11,520,240**		**$ 6,167,836**
116		**Increase/(Decrease) to Fund Balance**	**$ 3,025,320**	**$ (89,410)**		**$ (3,114,041)**		**$ (3,300,239)**		**$ (5,352,404)**		**$ (6,838,682)**
117		**PROJECTED FUND BALANCE**	**$ 18,023,930**	**$ 17,934,520**		**$ 14,820,479**		**$ 11,520,240**		**$ 6,167,836**		**$ (670,845)**
118												